<table>
<thead>
<tr>
<th><strong>Project index number and acronym</strong></th>
<th>CE174, UGB</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Lead partner</strong></td>
<td>Municipality of 12th District of Budapest (Hegyvidék)</td>
</tr>
<tr>
<td><strong>Output number and title</strong></td>
<td>Output O.T1.3 Multi-stakeholder governance model targeting capacity improvement of urban green spaces management</td>
</tr>
<tr>
<td><strong>Responsible partner (PP name and number)</strong></td>
<td>PP2, The Regional Environmental Center for Central and Eastern Europe</td>
</tr>
<tr>
<td><strong>Delivery date</strong></td>
<td>30.11.2018.</td>
</tr>
</tbody>
</table>
### Summary description of the key features of the tool (developed and/or implemented)

The UGB project’s main objective is to improve planning, management and decision-making capacities of the public sector related to urban green spaces, thus creating integrated sustainable urban green space (UGS) planning and management systems.

Multi-stakeholder governance is an inevitable but underexploited tool for effectively managing UGS. Smart solutions for promoting cooperation between different governance levels and sectors, and internally across various departments of authorities are of key importance. Capacity building for municipalities on the application of integrated urban green space (UGS) planning and management in the context of multi-stakeholder governance is crucial.

The model includes a range of instruments targeting enhanced urban green space (UGS) governance that can be applied by local or regional authorities when designing customized instruments to address local needs. The various instruments are illustrated by case examples drawn from various cities across Europe.

This model targets organizations and bodies at diverse levels of governance (national, regional, local, and neighbourhood/community), but is aimed primarily at local and regional public authorities — the key players in urban green space governance.

The secondary target group includes urban planners and developers, landscape planners, park and garden maintenance companies, forestry agencies, environmental organizations, allotment societies and local community groups.

The model is designed to function as a flexible methodology that offers a wide range of applicable instruments to involve stakeholders in the planning, development and maintenance of urban green spaces. It provides guidance on how to set up and operate integrated multi-stakeholder frameworks and new cooperation forms. The model also serves as a capacity building tool for public authorities that can help in delivering more effective and sustainable urban green space (UGS) management. As an Annex, the model includes a training curriculum for staff to carry out their relevant assigned tasks.

### NUTS region(s) where the tool has been developed and/or implemented (relevant NUTS level)

The model was developed and tested (implemented) in two NUTS region: HU101 (Budapest), more exactly in its XII. district, and in CZ010 (Prague), more exactly in its 6th district. Both areas are part of a FUA, Budapest XII. district is part of Functional Urban Area (FUA) HU001, Prague 6 is of CZ001.

### Expected impact and benefits of the tool for the concerned territories and target groups

The project’s original assumptions were clearly proved during the implementation: in the field of urban green space management, multi-level governance can incorporate diverse sectoral policies (such as employment, education, environment, culture, spatial policy and social policy) at diverse governance levels (neighborhood or district, city, city-region, Functional Urban Area (FUA), region and state), thus it stimulates a holistic territorial policy approach.

This way application of the model and its tools could clearly have a positive impact on urban green space (UGS) management in the concerned territories.
**Sustainability of the tool and its transferability to other territories and stakeholders**

The model from the very beginning was developed as a transferable collection of methods for smart urban green space (UGS) governance. It helps in understanding multi-stakeholder governance and the ways how to involve regional and local stakeholders during planning phase to gain their buy-in and support, thus ensuring long-term benefits for the local community. The model is designed to function as a flexible methodology that offers a wide range of applicable instruments to involve stakeholders in the planning, development and maintenance of urban green spaces. The described tools are easily adaptable, thus beside providing general understanding and knowledge on the topic, the model offers easily transferable solutions for other territories as well.

**Lessons learned from the development/implementation process of the tool and added value of transnational cooperation**

During the project some of the instruments described in the model were tested through pilot actions. Under Thematic Working Group 3 two pilots were undertaken — one in Budapest on multi-level governance, and another in Prague on institutionalized forms of cooperation and with the involvement of non-governmental actors. Lessons learned during the pilots were evaluated and fed back to the final model. Main experience from the capacity building action is that it is important for local authorities to find the proper ways to operate in a partly project-based environment while keeping the traditional administrative structures as well. Related to Functional Urban Area (FUA) level, as an overall experience of the pilot implementations, we can declare that FUA level approaches are very valid in multi-level governance related actions. However, actions related to cooperation with other than governance related stakeholders mostly have only indirect effect on the FUA level mainly by replicating successful initiatives.

**References to relevant deliverables and web-links**

If applicable, pictures or images to be provided as annex

The Model was developed through several steps within the project. All of these steps manifested in deliverables:

- D.T1.5.1 Framework concept for Thematic Working Group 3

Furthermore, the models will be incorporated into the final output of the project: